3 – YEAR B.Sc. DEGREE IN HOSPITALITY & HOTEL ADMINISTRATION

CURRICULUM

JOINTLY OFFERED BY:
NATIONAL COUNCIL FOR HOTEL MANAGEMENT
AND CATERING TECHNOLOGY
NOIDA
(NCHM&CT)

AND

INDIRA GANDHI NATIONAL OPEN UNIVERSITY (IGNOU)

SYLLABUS FOR $3^{RD}/4^{TH}$ SEMESTER CIRCULATED – 18^{th} JUNE 2010

$3^{\text{RD}}/4^{\text{TH}}$ SEMESTER TEACHING & EXAMINATION SCHEME (17 WEEKS)

National Council Component

No.	Subject	Subject		s per	Term I	Marks*
	code		Sem	ester		
			Th.	Pr.	Th.	Pr.
1	BHM201	Food Production Operations	02	08	100	100
2	BHM202	Food & Beverage Operations	02	02	100	100
3	BHM203	Front Office Operations	02	02	100	100
4	BHM204	Accommodation Operations	02	02	100	100
5	BHM205	Food & Beverage Controls	02	-	100	-
6	BHM206	Hotel Accountancy	02	-	100	-
7	BHM207	Food Safety & Quality	02	-	50	-
8		Research Methodology	01	-	-	-
	TOTAL:		15	14	650	400
GRAI	ND TOTAL		2	9	10	50

^{*} Term marks will comprise 30% Incourse & 70% Term end exam marks.

3RD/4TH SEMESTER TEACHING & EXAMINATION SCHEME

No.	Subject	Subject	Marks
	code		
01	BHM208	Industrial Training (17 weeks)	200
TOTA	\L:		200

IGNOU Component

No.	Subject	Subject	Counselling sessions
	code		
01	BHM209	Management in Tourism	10-12 counselling sessions of two hours
			each per group per year
02	BHM210	Communication Skills in English	10-12 counselling sessions of two hours
		_	each per group per year
03	BHM211	Human Resource Management	10-12 counselling sessions of two hours
		j	each per group per year

BHM201 - FOOD PRODUCTION OPERATIONS – THEORY HOURS ALLOTED: 30 MAXIMUM MARKS: 100

S.No.	HOURS ALLOTED: 30 MAXIMUM MARKS: 100 Topic	Hours	Weight age
01	QUANTITY FOOD PRODUCTION EQUIPMENT	07	05%
	 A. Equipment required for mass/volume feeding B. Heat and cold generating equipment C. Care and maintenance of this equipment D. Modern developments in equipment manufacture 		
	MENU PLANNING		10%
	 A. Basic principles of menu planning – recapitulation B. Points to consider in menu planning for various volume feeding outlets such as Industrial, Institutional, Mobile Catering Units C. Planning menus for School/college students Industrial workers Hospitals Outdoor parties Theme dinners Transport facilities, cruise lines, airlines, railway D. Nutritional factors for the above 		
	INDENTING		05%
	 Principles of Indenting for volume feeding Portion sizes of various items for different types of volume feeding Modifying recipes for indenting for large scale catering Practical difficulties while indenting for volume feeding 		
	PLANNING		05%
	Principles of planning for quantity food production with regard to Space allocation Equipment selection Staffing		
02	VOLUME FEEDING	07	
	 A. Institutional and Industrial Catering Types of Institutional & Industrial Catering Problems associated with this type of catering Scope for development and growth 		5%
	B. Hospital Catering		5%

TOTAL		30	100%
Indian	JSSIONS Breads, Indian Sweets, Indian Snacks		
	MUNITIES e, Chettinad, Hyderabadi, Lucknowi, Avadhi, Malbari/Syrian Christian phri		10%
Madhy	ES a Pradesh, Bengal, Goa, Gujarat, Karnataka, Kashmir, Kerala, va Pradesh, Maharashtra, North Eastern States, Punjab, Rajasthan, Nadu and Uttar Pradesh/Uttaranchal		25%
B. C.	Introduction to Regional Indian Cuisine Heritage of Indian Cuisine Factors that affect eating habits in different parts of the country Cuisine and its highlights of different states/regions/communities to be discussed under: Geographic location Historical background Seasonal availability Special equipment Staple diets Specialty cuisine for festivals and special occasions		050/
03 REGIO	 Introduction to purchasing Purchasing system Purchase specifications Purchasing techniques Storage ONAL INDIAN CUISINE	16	15%
	 Mobile Catering Characteristics of Rail, Airline (Flight Kitchens and Sea Catering) Branches of Mobile Catering Quantity Purchase & Storage		5% 5%
C.	 Diet menus and nutritional requirements Off Premises Catering Reasons for growth and development Menu Planning and Theme Parties Concept of a Central Production Unit Problems associated with off-premises catering 		5%
	Diet menus and nutritional requirements		

FOOD PRODUCTION OPERATIONS – PRACTICAL HOURS ALLOTED: 120 MAXIMUM MARKS: 100

Each institute to formulate 36 set of menus from the following cuisines.

- Awadh
- Bengal
- Goa
- Gujarat
- Hyderabad
- Kashmiri
- Maharastra
- Punjabi
- Rajasthan
- South India (Tamilnadu, Karnataka, Kerala)

SUGGESTED MENUS

MAHARASTRIAN

MENU 01 Masala Bhat

Kolhapuri Mutton Batata Bhajee Masala Poori Koshimbir Coconut Poli

MENU 02 Moong Dal Khichdee

Patrani Macchi Tomato Saar Tilgul Chapatti

Amti Basundi

AWADH

MENU 01 Yakhni Pulao

Mughlai Paratha Gosht Do Piaza Badin Jaan Kulfi with Falooda

MENU 02 Galouti Kebab

Bakarkhani Gosht Korma Paneer Pasanda

Muzzafar



BENGALI

MENU 01 Ghee Bhat

Macher Jhol Aloo Posto Misti Doi

MENU 02 Doi Mach

Tikoni Pratha Baigun Bhaja Payesh

MENU 03 Mach Bhape

Luchi Sukto Kala Jamun

MENU 04 Prawan Pulao

Mutton Vidalloo Beans Foogath

Dodol

GOAN

MENU 01 Arroz

Galina Xacutti Toor Dal Sorak Alle Belle

MENU 02 Coconut Pulao

Fish Caldeen Cabbage Foogath

Bibinca

PUNJABI

MENU 01 Rada Meat

Matar Pulao Kadhi

Punjabi Gobhi

Kheer

MENU 02 Amritsari Macchi

Rajmah Masala Pindi Chana Bhaturas Row Di Kheer



MENU 03 Sarson Da Saag

Makki Di Roti Peshawari Chole Motia Pulao Sooji Da Halwa

MENU 04 Tandoori Roti

Tandoori Murg Dal Makhani Pudinia Chutny Baingan Bhartha

Savian

SOUTH INDIAN

MENU 01 Meen Poriyal

Curd Rice Thoran Rasam Pal Payasam

MENU 02 Line Rice

Meen Moilee

Olan

Malabari Pratha Parappu Payasam

MENU 03 Tamarind Rice

Kori Gashi Kalan Sambhar

Savian Payasam

MENU 04 Coconut Rice

Chicken Chettinad

Avial Huli

Mysore Pak

RAJASTHANI

MENU 01 Gatte Ka Pulao

Lal Maas

Makki Ka Soweta Chutny (Garlic) Dal Halwa



MENU 02 Dal

Batti Churma

Besan Ke Gatte Ratalu Ki Subzi Safed Mass

GUJRATI

MENU 01 Sarki

Brown Rice Salli Murg Gujrati Dal Methi Thepla Shrikhand

MENU 02 Gujrati Khichadi

Oondhiyu

Batata Nu Tomato

Osaman Jeera Poori Mohanthal

HYDERABADI

MENU 01 Sofyani Biryani

Methi Murg Tomato Kut

Hare Piaz ka Raita Double Ka Meetha

MENU 02 Kachi Biryani

Dalcha

Mirchi Ka Salan Mix Veg. Raita Khumani Ka Meetha

KASHMIRI

Two menus may be formed out of the Dishes given as under:

Rice and Bread Preparations: Mutaegen, Pulao (Kashmiri), Plain Rice, Girdeh, Lawas

Meat Preparations: Gushtaba ,Rista ,Marchevangan korma, Macch Kofta, Yakhean Kaliya, Tabak Maaz, Rogon Josh

Vegetables and Potato: Ruwangan chaman, Choek wangan, Chaman Qaliyan Alleh Yakhean, Dum Aloo Kashmiri ,Nader Palak, Razma Gogji

Sweet Dishes: Kongeh Phirin (Sooji phirni with Saffron), Aae't phirin (Wheat Flour Phirni), Halwa



Chutneys: Mujeh cheten, Ganda Cheten, Dueen cheten, Aleh cheten (pumpkin chutney)

Note: In addition to above each institute to formulate 08 (eight) set of regional menus including snacks, sweets etc.

BHM202 - FOOD & BEVERAGE SERVICE OPERATIONS - THEORY HOURS ALLOTED: 30 MAXIMUM MARKS: 100

0 N	HOURS ALLUTED: 30 MAXIMUM MARKS: 100	1	144 . 14
S.No.	Topic	Hours	Weight
01	ALCOHOLIC BEVERAGE	03	age 7%
UI	A. Introduction and definition	03	1 /0
	B. Production of Alcohol		
	Fermentation process		
	Distillation process		
	C. Classification with examples		
02	DISPENSE BAR	02	07%
	A. Introduction and definition		
	B. Bar layout – physical layout of bar		
	C. Bar stock – alcohol & non alcoholic beverages		
	D. Bar equipment		
03	WINES	08	30%
	A. Definition & History		
	B. Classification with examples		
	Table/Still/Natural		
	Sparkling		
	Fortified		
	Aromatized		
	C. Production of each classification		
	D. Old World wines (Principal wine regions, wine laws, grape varieties,		
	production and brand names)		
	France		
	Germany		
	• Italy		
	Spain		
	 Portugal 		
	E. New World Wines (Principal wine regions, wine laws, grape		
	varieties, production and brand names)		
	• USA		
	Australia		
	India		
	Chile		
	South Africa		
	Algeria		
	New Zealand		
	F. Food & Wine Harmony		
	G. Storage of wines		
0.4	H. Wine terminology (English & French)	0.4	450/
04	BEER	04	15%
	A. Introduction & Definition		
	B. Types of Beer		
	C. Production of Beer		
05	D. Storage SPIRITS	07	25
UO	OFINITO	U/	25

	A. Introduction & Definition		
	B. Production of Spirit		
	Pot-still method		
	Patent still method		
	C. Production of		
	Whisky		
	• Rum		
	Gin		
	Brandy		
	 Vodka 		
	Tequilla		
	D. Different Proof Spirits		
	American Proof		
	British Proof (Sikes scale)		
	Gay Lussac (OIML Scale)		
06	APERITIFS	03	08%
	A. Introduction and Definition		
	B. Types of Aperitifs		
	Vermouth (Definition, Types & Brand names)		
	Bitters (Definition, Types & Brand names)		
07	LIQUEURS	03	08%
"			0070
	A. Definition & History		
	B. Production of Liqueurs		
	C. Broad Categories of Liqueurs (Herb, Citrus, Fruit/Egg, Bean &		
	Kernel)		
	D. Popular Liqueurs (Name, colour, predominant flavour & country of		
TOTAL	origin)	20	4000/
TOTA		30	100%

FOOD & BEVERAGE SERVICE OPERATIONS - PRACTICAL HOURS ALLOTED: 30 MAXIMUM MARKS: 100

S.No	Topic	Hours
01	Dispense Bar – Organizing Mise-en-place	05
	Task-01 Wine service equipment	
	Task-02 Beer service equipment	
	Task-03 Cocktail bar equipment	
	Task-04 Liqueur / Wine Trolley	
	Task-05 Bar stock - alcoholic & non-alcoholic beverages	
	Task-06 Bar accompaniments & garnishes	
	Task-07 Bar accessories & disposables	
02	Service of Wines	05
	Task-01 Service of Red Wine	
	Task-02 Service of White/Rose Wine	
	Task-03 Service of Sparkling Wines	
	Task-04 Service of Fortified Wines	
	Task-05 Service of Aromatized Wines	
	Task-06 Service of Cider, Perry & Sake	
03	Service of Aperitifs	03
	Task-01 Service of Bitters	
	Task-02 Service of Vermouths	
04	Service of Beer	02
	Task-01 Service of Bottled & canned Beers	
^=	Task-02 Service of Draught Beers	
05	Service of Spirits	04
	Task-01 Service styles – neat/on-the-rocks/with appropriate mixers	
	Task-02 Service of Whisky	
	Task-03 Service of Vodka	
	Task-04 Service of Rum Task-05 Service of Gin	
	Task-06 Service of Brandy	
06	Task-07 Service of Tequila Service of Liqueurs	03
00	Task-01 Service styles – neat/on-the-rocks/with cream/en frappe	03
	Task-02 Service from the Bar	
	Task-03 Service from Liqueur Trolley	
07	Wine & Drinks List	04
O1	Task-01 Wine Bar	04
	Task-02 Beer Bar	
	Task-03 Cocktail Bar	
08	Matching Wines with Food	04
	Task-01 Menu Planning with accompanying Wines	
	Continental Cuisine	
	Indian Regional Cuisine	
	Task-02 Table laying & Service of menu with accompanying Wines	
	Continental Cuisine	
	Indian Regional Cuisine	
	TOTAL	30

BHM203 - FRONT OFFICE OPERATIONS – THEORY HOURS ALLOTED: 30 MAXIMUM MARKS: 100

	HOURS ALLOTED: 30 MAXIMUM MARKS: 100		
S.No.	Topic	Hours	Weight age
01	COMPUTER APPLICATION IN FRONT OFFICE OPERATION	02	5%
	A. Role of information technology in the hospitality industry		
	B. Factors for need of a PMS in the hotel		
	C. Factors for purchase of PMS by the hotel		
	D. Introduction to Fidelio & Amadeus		
02	FRONT OFFICE (ACCOUNTING)	06	20%
	A. Accounting Fundamentals		
	B. Guest and non guest accounts		
	C. Accounting system		
	 Non automated – Guest weekly bill, Visitors tabular ledger 		
	Semi automated		
	Fully automated		
03	CHECK OUT PROCEDURES	04	20%
	Guest accounts settlement		
	- Cash and credit		
	- Indian currency and foreign currency		
	- Transfer of guest accounts		
	- Express check out		/
04	CONTROL OF CASH AND CREDIT	04	15%
05	NIGHT AUDITING	04	15%
	A. Functions		
	B. Audit procedures (Non automated, semi automated and fully automated)		
06	FRONT OFFICE & GUEST SAFETY AND SECURITY	05	20%
	A. Importance of security systems		
	B. Safe deposit		
	C. Key control		
	D. Emergency situations (Accident, illness, theft, fire, bomb)		
07	FRENCH	05	5%
	A. Expressions de politesse et les commander et Expressions		
	d'encouragement B. Basic conversation related to Front Office activities such as		
	Reservations (personal and telephonic) Reservation (Decrease Poll Pays, Recentionist etc.)		
	Reception (Doorman, Bell Boys, Receptionist etc.) Cleaning of Boom & change of Boom etc.		
TOTA	Cleaning of Room & change of Room etc.	30	100%
	=		.00/0

FRONT OFFICE OPERATIONS - PRACTICAL HOURS ALLOTED: 30 MAXIMUM MARKS: 100

- A. Hands on practice of computer applications related to Front Office procedures such as
 - Reservation,
 - Registration,
 - Guest History,
 - Telephones,
 - Housekeeping,
 - Daily transactions
- B. Front office accounting procedures
 - Manual accounting
 - Machine accounting
 - o Payable, Accounts Receivable, Guest History, Yield Management
- C. Role Play
- D. Situation Handling

SUGGESTIVE LIST OF TASKS FOR FRONT OFFICE OPERATION SYSTEM

S.No	Topic
1	Hot function keys
2	Create and update guest profiles
3	Send confirmation letters
4	Print registration cards
5	Make FIT reservation & group reservation
6	Make an Add-on reservation
7	Amend a reservation
8	Cancel a reservation-with deposit and without deposit
9	Log onto cahier code
10	Process a reservation deposit
11	Pre-register a guest
12	Put message and locator for a guest
13	Put trace for guest
14	Check in a reserved guest
15	Check in day use
16	Check –in a walk-in guest
17	Maintain guest history
18	Make sharer reservation
19	Add a sharer to a reservation
20	Make A/R account
21	Take reservation through Travel Agent/Company/ Individual or Source
22	Make room change
23	Make check and update guest folios
24	Process charges for in-house guests and non-resident guests.
25	Handle allowances and discounts and packages

26	Process advance for in-house guest
27	Put routing instructions
28	Print guest folios during stay
29	Processing foreign currency exchange/ cheque exchange
30	Process guest check out by cash and credit card
31	Check out without closing folio-Skipper accounts
32	Handle paymaster folios
33	Check out using city ledger
34	Print guest folio during check out
35	Close bank at end of each shift
36	Check room rate and variance report
37	Tally Allowances for the day at night
38	Tally paid outs for the day at night
39	Tally forex for the day at night
40	Credit check report

BHM204 - ACCOMMODATION OPERATIONS - THEORY HOURS ALLOTED: 30 MAXIMUM MARKS: 100

C NI-	HOURS ALLUTED: 30 MAXIMUM MARKS: 100	Цания	\Ma:=b4
S.No.	Topic	Hours	Weight
01.	LINEN ROOM	10	age 35%
UI.	LINEN ROUN	10	33%
	A. Activities of the Linen Room		
	B. Layout and equipment in the Linen Room		
	C. Selection criteria for various Linen Items & fabrics suitable for this		
	purpose		
	D. Purchase of Linen		
l	E. Calculation of Linen requirements		
	F. Linen control-procedures and records		
l	G. Stocktaking-procedures and records		
	H. Recycling of discarded linen		
	I. Linen Hire		
02.	UNIFORMS	03	10%
1			
	A. Advantages of providing uniforms to staff		
	B. Issuing and exchange of uniforms; type of uniforms		
	C. Selection and designing of uniforms		
	D. Layout of the Uniform room		
03.	SEWING ROOM	02	5%
	A. Activities and areas to be provided		
0.4	B. Equipment provided	10	250/
04.	LAUNDRY	10	35%
l	A. Commercial and On-site Laundry		
	B. Flow process of Industrial Laundering-OPL		
	C. Stages in the Wash Cycle		
	D. Laundry Equipment and Machines		
	E. Layout of the Laundry		
	F. Laundry Agents		
	G. Dry Cleaning		
	H. Guest Laundry/Valet service		
	I. Stain removal		
05.	FLOWER ARRANGEMENT	03	10%
	A. Flower arrangement in Hotels		
	B. Equipment and material required for flower arrangement		
	C. Conditioning of plant material		
	D. Styles of flower arrangements		
	E. Principles of design as applied to flower arrangement		
06.	INDOOR PLANTS	02	5%
1	Coloation and com		
	Selection and care	20	4000/
	TOTAL	30	100%

ACCOMMODATION OPERATIONS - PRACTICAL HOURS ALLOTED: 30 MAXIMUM MARKS: 100

S.No.	Topic	Hours
01	Layout of Linen and Uniform Room/Laundry	03
02	Laundry Machinery and Equipment	10
03	Stain Removal	06
04	Flower Arrangement	08
05	Selection and Designing of Uniforms	03

BHM205 - FOOD & BEVERAGE CONTROLS HOURS ALLOTED: 30 MAXIMUM MARKS: 100

S.No.	HOURS ALLOTED: 30 MAXIMUM MARKS: 7 Topic	Hours	Weight
			age
01	FOOD COST CONTROL	02	5%
	A. Introduction to Cost Control		
	B. Define Cost Control		
	C. The Objectives and Advantages of Cost Control		
	D. Basic costing E. Food costing		
02	FOOD CONTROL CYCLE	07	25%
02	A. Purchasing Control	01	2070
	B. Aims of Purchasing Policy		
	C. Job Description of Purchase Manager/Personnel		
	D. Types of Food Purchase		
	E. Quality Purchasing		
	F. Food Quality Factors for different commodities		
	G. Definition of Yield		
	H. Tests to arrive at standard yield		
	Definition of Standard Purchase Specification		
	J. Advantages of Standard Yield and Standard Purchase		
	Specification		
	K. Purchasing Procedure		
	L. Different Methods of Food Purchasing		
	M. Sources of Supply		
	N. Purchasing by Contract		
	O. Periodical Purchasing		
	P. Open Market Purchasing		
	Q. Standing Order Purchasing		
	R. Centralised Purchasing		
	S. Methods of Purchasing in Hotels		
	T. Purchase Order Forms		
	U. Ordering Cost		
	V. Carrying Cost		
	W. Economic Order Quantity		
	X. Practical Problems		
03	RECEIVING CONTROL	05	15
	A. Aims of Receiving		
	B. Job Description of Receiving Clerk/Personnel		
	C. Equipment required for receiving		
	D. Documents by the Supplier (including format)		
	E. Delivery Notes		
	F. Bills/Invoices		
	G. Credit Notes		
	H. Statements		
	Records maintained in the Receiving Department		
	J. Goods Received Book		
	K. Daily Receiving Report		
	L. Meat Tags		
	M. Receiving Procedure		

	M. Dlind Docciving		
	N. Blind Receiving		
	O. Assessing the performance and efficiency of receiving department		
	P. Frauds in the Receiving Department		
0.4	Q. Hygiene and cleanliness of area	00	0.5
04	STORING & ISSUING CONTROL	80	25
	A. Storing Control		
	B. Aims of Store Control		
	C. Job Description of Food Store Room Clerk/personnel		
	D. Storing Control		
	E. Conditions of facilities and equipment		
	F. Arrangements of Food		
	G. Location of Storage Facilities		
	H. Security		
	I. Stock Control		
	J. Two types of foods received – direct stores (Perishables/non-perishables)		
	K. Stock Records Maintained Bin Cards (Stock Record Cards/Books)		
	L. Issuing Control		
	M. Requisitions		
	N. Transfer Notes		
	O. Perpetual Inventory Method		
	P. Monthly Inventory/Stock Taking		
	Q. Pricing of Commodities		
	_		
	R. Stock taking and comparison of actual physical inventory and Book value		
	S. Stock levels		
	T. Practical Problems		
	U. Hygiene & Cleanliness of area		
05	PROUCTION CONTROL	04	15
	A. Aims and Objectives	01	10
	B. Forecasting		
	C. Fixing of Standards		
	Definition of standards (Quality & Quantity)		
	 Standard Recipe (Definition, Objectives and various tests) 		
	Standard Recipe (Definition, Objectives and Various tests) Standard Portion Size (Definition, Objectives and		
	, ,		
	equipment used)		
	Standard Portion Cost (Objectives & Cost Cards) Computation of eleft models.		
00	D. Computation of staff meals	0.4	4.5
06	SALES CONTROL	04	15
	A. Sales – ways of expressing selling, determining sales price,		
	Calculation of selling price, factors to be considered while fixing		
	selling price		
	B. Matching costs with sales		
	C. Billing procedure – cash and credit sales		
	D. Cashier's Sales summary sheet		
	TOTAL	30	100%

BHM206 - HOTEL ACCOUNTANCY HOURS ALLOTED: 30 MAXIMUM MARKS: 100

HOURS ALLOTED: 30 MAXIMUM MARKS: 100		
Topic	Hours	Weight
		age
UNIFORM SYSTEM OF ACCOUNTS FOR HOTELS	10	35%
·		
,		
INTERNAL CONTROL	06	20%
INTERNAL AUDIT AND STATUTORY AUDIT	06	20%
A An introduction to Internal and Statutony Audit		
·		
	08	25%
DEPARTMENTAL ACCOUNTING	00	23/0
A An introduction to departmental accounting		
TOTAL	30	100%
	UNIFORM SYSTEM OF ACCOUNTS FOR HOTELS A. Introduction to Uniform system of accounts B. Contents of the Income Statement C. Practical Problems D. Contents of the Balance Sheet (under uniform system) E. Practical problems F. Departmental Income Statements and Expense statements (Schedules 1 to 16) G. Practical problems INTERNAL CONTROL A. Definition and objectives of Internal Control B. Characteristics of Internal Control C. Implementation and Review of Internal Control INTERNAL AUDIT AND STATUTORY AUDIT A. An introduction to Internal and Statutory Audit B. Distinction between Internal Audit and Statutory Audit C. Implementation and Review of internal audit DEPARTMENTAL ACCOUNTING A. An introduction to departmental accounting B. Allocation and apportionment of expenses C. Advantages of allocation D. Draw-backs of allocation E. Basis of allocation F. Practical problems	Topic Hours UNIFORM SYSTEM OF ACCOUNTS FOR HOTELS 10 A. Introduction to Uniform system of accounts B. Contents of the Income Statement C. Practical Problems D. Contents of the Balance Sheet (under uniform system) E. Practical problems F. Departmental Income Statements and Expense statements (Schedules 1 to 16) G. Practical problems INTERNAL CONTROL 06 A. Definition and objectives of Internal Control B. Characteristics of Internal Control C. Implementation and Review of Internal Control INTERNAL AUDIT AND STATUTORY AUDIT 06 A. An introduction to Internal and Statutory Audit B. Distinction between Internal Audit and Statutory Audit C. Implementation and Review of internal audit DEPARTMENTAL ACCOUNTING 08 A. An introduction to departmental accounting B. Allocation and apportionment of expenses C. Advantages of allocation D. Draw-backs of allocation E. Basis of allocation F. Practical problems

BHM207 - FOOD SAFETY & QUALITY HOURS ALLOTED: 30 MAXIMUM MARKS: 50

• • •	HOURS ALLOTED: 30 MAXIMUM MARKS: 50		
S.No.	Topic	Hours	Weight age
01	Basic Introduction to Food Safety, Food Hazards & Risks, Contaminants and Food Hygiene	01	Intro
02	MICRO-ORGANISMS IN FOOD	02	10%
	A. General characteristics of Micro-Organisms based on their		
	occurrence and structure.		
	B. Factors affecting their growth in food (intrinsic and extrinsic)		
	C. Common food borne micro-organisms:		
	a. Bacteria (spores/capsules)		
	b. Fungi		
	c. Viruses		
	d. Parasites		
03	FOOD SPOILAGE & FOOD PRESERVATION	04	15%
	A. Types & Causes of spoilage		
	B. Sources of contamination		
	C. Spoilage of different products (milk and milk products, cereals and		
	cereal products, meat, eggs, fruits and vegetables, canned products)		
	D. Basic principles of food preservation		
	E. Methods of preservation (High Temperature, Low Temperature,		
	Drying, Preservatives & Irradiation)		
04	BENEFICIAL ROLE OF MICRO-ORGANISMS	02	5%
	A. Fermentation & Role of lactic and bacteria		
	B. Fermentation in Foods (Dairy foods, vegetable, Indian foods,		
	Bakery products and alcoholic beverages)		
	C. Miscellaneous (Vinegar & anti-biotics)		
05	FOOD BORNE DISEASES	02	5%
	A. Types (Infections and intoxications)		
	B. Common diseases caused by food borne pathogens		
	C. Preventive measures		
06	FOOD ADDITIVES	02	5%
	A. Introduction		
	B. Types (Preservatives, anti-oxidants, sweeteners, food colours and		
	flavours, stabilizers and emulsifiers)		
07	FOOD CONTAMINANTS & ADULTERANTS	04	15%
	A. Introduction to Food Standards		
	B. Types of Food contaminants (Pesticide residues, bacterial toxins		
	mycotoxins, seafood toxins, metallic contaminants, residues from		
	packaging material)		
	C. Common adulterants in food		
	D. Method of their detection (basic principle)		
80	FOOD LAWS AND REGULATIONS	03	10%
	A. National – PFA Essential Commodités Act (FPO, MPO etc.)		
	B. International – Codex Alimentarius, ISO		
	C. Regulatory Agencies – WTO		
	D. Consumer Protection Act		
	D. CONSUME I TOLECTION ACT		

09	QUALITY ASSURANCE	04	10%
	A. Introduction to Concept of TQM, GMP and Risk Assessment		
	B. Relevance of Microbiological standards for food safety		
	C. HACCP (Basic Principle and implementation)		
10	HYGIENE AND SANITATION IN FOOD SECTOR	04	15%
	A. General Principles of Food Hygiene		
	B. GHP for commodities, equipment, work area and personnel		
	C. Cleaning and disinfect ion (Methods and agents commonly used in		
	the hospitality industry)		
	D. Safety aspects of processing water (uses & standards)		
	E. Waste Water & Waste disposal		
11	RECENT CONCERNS	02	10%
	A. Emerging pathogens		
	B. Genetically modified foods		
	C. Food labelling		
	D. Newer trends in food packaging and technology		
	E. BSE (Bovine Serum Encephthalopathy)		
	TOTAL	30	100%

REFERENCES:

- i. Modern Food Microbiology by Jay. J.
- ii. Food Microbiology by Frazier and Westhoff
- iii. Food Safety by Bhat & Rao
- iv. Safe Food Handling by Jacob M.
- v. Food Processing by Hobbs Betty
- vi. PFA Rules

RESEARCH METHODOLOGY HOURS ALLOTED: 15

Research Methodology will be taught in the theory class to prepare students on how to approach the subject of Research Project in the 3rd year. Inputs can be given to the students during the institute tenure but topics allotted only after return from IT. This will help students perceive the subject in a better fashion while the vacation period between the two years (2nd & 3rd year) utilized for exploratory research and self-study. Final preparation of the project will be done only in the 3rd year under guidance.

S.No. Topic	
01 INTRODUCTION TO RESEARCH METHODOLOGY	
A. Meaning and objectives of Research	
B. Types of Research	
C. Research Approaches	
D. Significance of Research	
E. Research methods vs Methodology	
F. Research Process	
G. Criteria of Good Research	
H. Problem faced by Researches	
Techniques Involved in defining a problem	
02 RESEARCH DESIGN	
A. Meaning and Need for Research Design	
B. Features and important concepts relating to research design	n
C. Different Research design	
D. Important Experimental Designs	
03 SAMPLE DESIGN	
A. Censure and sample Survey	
B. Implication of Sample design	
C. Steps in sampling design	
D. Criteria for selecting a sampling procedure	
E. Characteristics of a good sample design	
F. Different types of Sample design	
G. Measurement Scales	
H. Important scaling Techniques	
04 METHODS OF DATA COLLECTION	
A. Collection of Primary Data	
B. Collection through Questionnaire and schedule collection of	r secondary data
C. Difference in Questionnaire and schedule	
D. Different methods to collect secondary data 05 DATA ANALYSIS INTERPRETATION AND PRESENTATION TEC	UNIOUES
	HNIQUES
A. Hypothesis Testing	
B. Basic concepts concerning Hypothesis Testing C. Procedure and flow diagram for Hypothesis Testing	
D. Test of Significance	
E. Chi-Square Analysis	
F. Report Presentation Techniques	

SECOND YEAR – INDUSTRIAL TRAINING SCHEME (BHM208) (17 Weeks)

- 1) Exposure to Industrial Training is an integral part of the 2nd year curriculum. The class would be divided into two groups or as the case may be. The 17 weeks industrial training would be divided into four/five weeks each in the four key areas of Food Production, Food & Beverage Service, Accommodation Operations & Front Office Operations.
- Attendance in the 2nd year would be calculated separately for the two components of in-institute training and industrial training as per NCHMCT rules. Industrial Training will require an input of 102 working days i.e. (17 weeks x 06 days = 102 days). A student can avail leave to a maximum of 15% (15 days) only with prior permission of the hotel authorities. Similarly, the institute Principal can condone an additional 10% (10 days) on production of a medical certificate.
 - 3) For award of marks, 20% marks of IT would be on the basis of feed-back from the industry in a prescribed Performance Appraisal Form (PAF). It will be the students' responsibility to get this feed-back/assessment form completed from all the four departments of the hotel for submission to the institute at the end of Industrial Training. For the remaining 80% marks, students would be assessed on the basis of seminar/presentation before a select panel. The presentation would be limited to only one key area of the student's interest. A hard copy of the report will also have to be submitted to the panel.
- 4) Responsibilities of institute, hotel and the student/trainee with aims & objectives have been prescribed for adherence.
- Once the student has been selected / deputed for Industrial Training by the institute, he/she shall not be permitted to undergo IT elsewhere. In case students make direct arrangements with the hotel for Industrial Training, these will necessarily have to be approved by the institute. Students selected through campus interviews will not seek Industrial Training on their own.
- 6) There will be no inter change of candidates from one batch to another i.e. winter batch to summer batch and vice versa.

Industrial Training

Objective of industrial training is to provide to students the feel of the actual working environment and to gain practical knowledge and skills, which in turn will motivate, develop and build their confidence. Industrial training is also expected to provide the students the basis to identify their key operational area of interest.

1. RESPONSIBILITIES OF THE TRAINEE

- 1 should be punctual.
- 2 should maintain the training logbook up-to-date.
- 3 should be attentive and careful while doing work.
- 4 should be keen to learn and maintain high standards and quality of work.
- 5 should interact positively with the hotel staff.
- 6 should be honest and loyal to the hotel and towards their training.
- 7 should get their appraisals signed regularly from the HOD's or training manager.
- 8 gain maximum from the exposure given, to get maximum practical knowledge and skills.
- 9 should attend the training review sessions / classes regularly.
- should be prepared for the arduous working condition and should face them positively.
- should adhere to the prescribed training schedule.
- should take the initiative to do the work as training is the only time where you can get maximum exposure.
- should, on completion of Industrial Training, handover all the reports, appraisals, logbook and completion certificate to the institute.

2. RESPONSIBILITIES OF THE INSTITUTE

- 1 should give proper briefing to students prior to the industrial training
- 2 should make the students aware of the industry environment and expectations.
- 3 should notify the details of training schedule to all the students.
- 4 should coordinate regularly with the hotel especially with the training manager.
- 5 should visit the hotel, wherever possible, to check on the trainees.
- 6 should sort out any problem between the trainees and the hotel.
- 7 should take proper feedback from the students after the training.
- 8 should brief the students about the appraisals, attendance, marks, logbook and training report.
- 9 should ensure that change of I.T. hotel is not permitted once the student has been interviewed, selected and has accepted the offer.
- 10 should ensure that change of I.T. batch is not permitted.
- should ensure trainees procure training completion certificate from the hotel before joining institute.



3. RESPONSIBILITIES OF THE HOTEL

First exposure: A young trainee's first industry exposure is likely to be the most influential in that person's career. If the managers / supervisors are unable or unwilling to develop the skills young trainees need to perform effectively, the latter will set lower standards than they are capable of achieving, their self-images will be impaired, and they will develop negative attitudes towards training, industry, and – in all probability – their own careers in the industry. Since the chances of building successful careers in the industry will decline, the trainees will leave in hope of finding other opportunities. If on the other hand, first managers/supervisors help trainees achieve maximum potential, they will build the foundations for a successful career.

Hotels:

- 1. should give proper briefing session/orientation/induction prior to commencement of training.
- 2. should make a standardized training module for all trainees.
- 3. should strictly follow the structured training schedule.
- 4. should ensure cordial working conditions for the trainee.
- 5. should co-ordinate with the institute regarding training programme.
- 6. should be strict with the trainees regarding attendance during training.
- 7. should check with trainees regarding appraisals, training report, log book etc.
- 8. should inform the institute about truant trainees.
- 9. should allow the students to interact with the guest.
- 10. should specify industrial training's "Dos and Don'ts" for the trainee.
- 11. should ensure issue of completion certificate to trainees on the last day of training.

* * * * *

Industrial Training

PERFORMANCE APPRAISAL FORM (PAF)

Institutes of Hotel Management & Catering Technology

Name of Student:	NCHM&CT Roll No:	
Institute: IHM,	Duration: 4 weeks (24 working days)	
Name of the Hotel:	From: Tò:	
Department: F&BS / FP		
		•
Inches and the Annual representation of the second forms of	Appearance	r
Immaculate Appearance, Spotless uniform, V		5
Smart Appearance, Crisp uniform, Acceptable		4
Well Presented, Clean Uniform, Acceptable h		3
Untidy hair, Creased ill kept uniform, Hands r		2
Dirty / dishevelled, Long / unkempt hair, Dirty	nands & long halls	1
Punctuality / Attendance	e (days present out of 30 days)	
On time, Well Prepared, Ready to commence		5
On time, Lacks some preparation but copes v		4
On time, Some disorganized aspects-just cor		3
Occasionally late, Disorganized approach, At	ttendance irregular 60%	2
Frequently late, Not prepared, Frequently abs	sent without excuse 50%	1
	mmunicate (Written / Oral)	
Very confident, demonstrates outstanding co	nfidence & ability both spoken/written	5
Confident, Delivers information		4
Communicates adequately, but lacks depth a		3 2
Hesitant, lacks confidence in spoken / writter		
Very inanimate, unable to express in spoken	or written work	1
Attituda ta	Colleggues / Customore	
Wins / retains highest regard from colleagues	Colleagues / Customers s has an outstanding rapport with clients	5
Polite, considerate and firm, well liked.	That are outstanding rapport that shorte	4
Gets on well with most colleagues, Handles	customers well	
Slow to mix, weak manners, is distant has ins		3
Does not mix, relate well with colleagues & co		1
	ide to Supervision	
Welcomes criticism, Acts on it, very co-opera		5
Readily accepts criticism and is noticeably wi		4
Accepts criticism, but does not necessarily ac	et on it.	3
Takes criticism very personally, broods on it.		2
Pareietantly digragards criticism and goes ow	in way	1 1

Initiative / Motivation

Very effective in analyzing situation and	Demonstrates ambition to achieve	5
resourceful in solving problems	progressively.	
Shows ready appreciation and willingness to	Positively seeks to improve knowledge and	4
tackle problems	performance	
Usually grasps points correctly.	Shows interest in all work undertaken.	3
Slow on the uptake.	Is interested only in areas of work preferred.	2
Rarely grasps points correctly.	Lacks drive and commitment.	1

Reliability / Comprehension

remaining / comprehension	
Is totally trust worthy in any working situation?	5
Understands in detail, why and how the job is done.	
Can be depended upon to identify work requirements and willing to complete them. Readily	4
appreciates, how and why the job is done.	
Gets on with the job in hand. Comprehends, but doesn't fully understand work in hand	3
Cannot be relied upon to work without supervision.	2
Comprehends only after constant explanation.	
Requires constant supervision. Lacks any comprehension of the application.	1

Responsibility

Actively seeks responsibility at all times.	5
Very willing to accept responsibility.	4
Accepts responsibility as it comes.	3
Inclined to refer matters upwards rather than make own decision.	2
Avoids taking responsibility.	1

Quality of Work

Exceptionally accurate in work, very thorough usually unaided.	5
Maintains a high standard of quality	4
Generally good quality with some assistance.	3
Performance is uneven.	2
Inaccurate and slow at work.	1

Quantity of work

Outstanding in output of work.	5
Gets through a great deal.	4
Output satisfactory.	3
Does rather less than expected.	2
Output regularly insufficient	1

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Stipend Paid: Rs per month.	
Name of Appraiser:	Signature:
Designation of Appraiser:	Date :
Signature of Student:	Date :



MANAGEMENT IN TOURISM (BHM209)

The course has been designed to familiarise the learners with the Management concepts, functions and skills keeping in view their applicability in tourism.

Syllabus

Block-1	I	Understanding Entrepreneurship and Management
Unit Unit Unit Unit	1 2 3 4	Management: Concept and Functions Entrepreneurship: Concept and Functions Corporate Forms in Tourism Management Issues in Tourism
Block-2	2	Understanding Organizational Theory
Unit Unit Unit Unit	5 6 7 8	Understanding Organizations Planning and Decision Making Organizing Monitoring and Controlling
Block-3	3	Organizational Behaviour Issues
Unit Unit Unit Unit	9 10 11 12	Small Group Behaviour Inter Personal Behaviour Inter Group Behaviour Supervisory Behaviour
Block-4	1	Management Functions
Unit Unit Unit Unit Unit Unit Unit	13 14	Management Functions Human Resource Management Financial Management Operations Management Marketing Management Information Technology and Management
Unit Unit Unit Unit	13 14 15 16 17	Human Resource Management Financial Management Operations Management Marketing Management
Unit Unit Unit Unit Unit	13 14 15 16 17	Human Resource Management Financial Management Operations Management Marketing Management Information Technology and Management
Unit Unit Unit Unit Unit Block-5 Unit Unit	13 14 15 16 17 18 19 20 21	Human Resource Management Financial Management Operations Management Marketing Management Information Technology and Management Managing Financial Operations Understanding P & L Statements Understanding Balance Sheet Profitability Analysis



Block-	7	Managerial Practices in Tourism – 2
Unit Unit Unit Unit	26 27 28 29	Food Services Tourist Transport Airlines Airports
Block-	8	Convention Promotion and Management



COMMUNICATION SKILLS IN ENGLISH (BHM210)

This course is assigned 8 credits and requires about 240 hours of study on your part. It aims at making you aware of how a communicative situation influences the choice of sentence structure and vocabulary. This course is divided into 8 blocks of 5 units each, and includes the basic concepts in communication, formal and informal conversation, official communication, diaries, notes and use of English for the media i.e. Print, T.V. and Radio.

Syllabus

Block-	1	Letters
Unit Unit Unit Unit Unit	1 2 3 4 5	Some Concepts in Communication Formal Letters-1 Formal Letters-2 Informal Letters-1 Informal Letters-2
Block-2	2	Conversation
Unit	6	Formal Conversation: Face-to-Face-1
Unit	7	Formal Conversation: Face-to-Face-2
Unit	8	Informal Conversation: Face-to-Face-1
Unit	9	Informal Conversation: Face-to-Face-2 Discussions
Unit	10	Telephone Conversation
Block-3	3	Other Forms of Official Communication
Unit Unit Unit Unit Unit	11 12 13 14 15	Memoranda Reports-1 Reports-2 Minutes of Meetings Telegrams and Telexes
Block-	4	Interviews and Public Speaking
Unit Unit Unit Unit	16 17 18 19	Interviews Debates Discussions Speeches



Block	-5	Diaries, Notes, Tables and Figures
Unit	21	Diaries: Private
Unit	22	Diaries: General
Unit	23	Travelogues
Unit	24	Notes
Unit	25	Tables, Charts and Graphs
Block	-6	Mass Media: Print
Unit	26	Writing for Newspapers-1
Unit	27	Writing for Newspapers-2
Unit	28	Articles for Journals
Unit	29	Advertising-1
Unit	30	Advertising-2
Block	-7	Writing for Radio
Unit	31	Writing for Radio-1 The Movement of Sounds
Unit	32	Writing for Radio-2
Offic	32	The Movement of Ideas
Unit	33	Writing for Radio-3
Unit	34	Radio Drama-1
Unit	35	Radio Drama-2
Block	-8	Mass Media: Television
Unit	36	A Television Script
Unit	37	Television Drama
Unit	38	Documentary and Feature Programmes
Unit	39	Interviews
Unit	40	Media, Contexts and Words
A l	- 1	Lattere (Disale 4)
Audio	SI	Letters (Block-1)
		2 Conversations: Role Relation and Tone in Conversation (Block-2)
		3 Making a Public Speech (Block-4)
Video	s 1	Debating Skills (Block-4)
		2 Appearing for an Interview (Block-4)
		3 Using Charts and Diagrams (Block-5)
		4 Visualising a T.V. Script: Introduction to T.V. Production Techniques
		(Block-8)
		(/



HUMAN RESOURCE MANAGEMENT (BHM211)

S.No.	Topic
01	Human Resource Planning
	A. Micro
	B. Macro
02	HRD applications in Hotel Industry
03	Relevance of HRD in Hotel Industry
04	Personnel Office
	A. Functions
	B. Operations
05	Hotel Environment and Culture
06	HRD System
07	Job Evaluation
	A. Concepts
	B. Scope
00	C. Limitations
08	Job Analysis and Job Description Job Evaluation Methods
09	
10	Task Analysis
11	Demand and Supply Forecasting
12	Human Resource Information System
13 14	Human Resource Audit
	Human Resource Accounting Practices
15 16	Recruitment and Selection
10	Attracting and Retaining Talents
17	Strategic Interventions Industrian and Placement
17	Induction and Placement
18	Staff Training and Development
19	Training Methods and Evaluation
20 21	Motivation and Productivity Motivation and Job Enrichment
22	Career Planning
23	Employee Counselling
24	Performance Monitoring and Appraisal
25	Transfer, Promotion and Reward Policy
26	Disciplinary Issues
27	Employees' Grievance Handling
28	Compensation and Salary Administration
29	Employee Benefits and Welfare Schemes
30	Labour Laws and Regulations Related to Hotel Industry
31	Gender Sensitivities
32	Emerging Trends and Perspectives
33	Impacts of Mergers and Acquisitions on Human Resource Practices
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